

January 9, 2001

Ms. Renata Hesse
Trial Attorney
Antitrust Division
Department of Justice
601 D Street NW, Suite 1200
Washington, D.C. 20530

Dear Ms. Hesse:


With regards to the Microsoft proposed settlement:

The technology industry is extremely competitive. Some of the very best minds in the country are involved in the technology sector. Some of those minds work for Microsoft. I believe that the ability that allowed this company to become a leader in its industry will also help them comply with the terms of this agreement. They will have to be more flexible and more open to the needs of other firms. But moving beyond this lawsuit will allow the company to continue to provide innovative products like they have in the past.

The settlement seems to be very equitable. For example, the provision that the 20 largest computer makers will be able to obtain Windows under the same terms conditions and price is a very fair provision.

The time has come to settle this case. I look forward to hearing that good news in the near future.

Yours truly,



Lydia E. Grammer
3131 Hanover Ave. #12
Richmond, VA 23221